# U.S. GUAPPIAN'S OFFICE PROGRAMS ORDER

FO INT SPEC PJT 1/C A/C CAI CAL CAPR C KK DG I KK DE T MK DG PR KK MAN DIR KK DC IIS PES PS 211 IPSA פיו בצ מת PI SE INT OPS US 211 TP/A ציון זאן DG PR HE De: F liz TAC I/C "AC #1,2,3,4 ACTION AIDE CONVENTION I/C D/PFS US YAK DIR NEI'S BI OPS OFF

HTIL/PPOS DIP BI US

13 September 81

CONFIDENTIAL

for
DG US
Authorized and Verified
by AVI US
for the
Board of Directors
of the
Church of Scientology
of California

# THE "JINGGERNAUT" FYAL

POLICY: HOD PL 21 Nov 72 HOW TO HANDLE BLACK PROPAGANDA

ONLY COUNTER-ATTACK HANDLES...

So it takes time and work to reverse an attach because normal channels have to be reopened and reversed.

It is done by attacks.

But attacks which are not true earn suits. So one must attack only on proven ground.

This requires a lot of hard search.

Fowever, a Black Propagandist often has many other enemies. These have sometimes gathered data.

The principles are that when the sub-terminals are located, they are investigated and counter-attached. Then further investigation reveals closer terminals to the propagandist and these are attacked. In short, one investigates and attacks.

#### SENIOP ANVICE

Any personnel involved in the Class Action suit become parties to the 750 million suit as well as being sued on this other action.

By this is meant you put a counter suit to the Class Action suit in the same court.

CRO 630 13 Jan 80

STPATEGIC PLANNING: The correct definition is STPATEGIC PLANNING IS SOME KIND OF AN OVERALL SCENE WHICH SPOYES TO CHANNEL OF ALIGN OF COOPDINATE CTHEP PLANS. THAT'S ALMOST THE HEADING OF COMMAND INTENTION.

TACTICAL PLANNING: The correct definition is YHAT YOU ARE DOING TO IMPLEMENT THIS POPTION OF YOUR STRATEGIC PLANNING

# GOODPICH FVAL 6 June 73

Policy: Fvaluate situations before planning actions and handling.

Investigate and thoroughly premare all legal actions before acting.

Thoroughly prepare legal actions; wins are proportional to preparations...

IPFAL SCENE: GO US calm, confident and effective in all Pus.

GO 784 INTELLIGENCE, ITS POLE

An Intelligence Unit that imperfectly understands its function will omit to do a proper ESTIMATE but will feed raw or fragmentary data to planning, command and policy makers and will cause them to be alarmed or overly confident and in any event will cause them to make mistakes or even fail...

One can then collect, in numerous ways, many peculiar to the craft, the exact data needed to form a CONCLUSION that there is or is not a situation. And either way, one can then make a PPFPICTION, backed up with the PAY DATA and its summary into a SITUATION or a MO-SITUATION which will be of great positive value to planners, command and policy-makers.

INTELLIGENCE FURNISHES MUCH OF THE DATA ON MUICH EVALUATION IS BASED, AND INTELLIGENCE SHOULD FURNISH THE SITUATIONS, THE PREDICTIONS, MUICH TELL MIFTHER AN EVALUATION SHOULD OP SUCULD NOT BE DONE!

## GO 032872 INTFLL PPINCIPLES

But there is a shorter route: If you hold the line appressively to win with Legal and PP AND GIT INTELLIGENCE FUNCTIONING EFFECTIVELY AT ONCE you can greatly shorten the time it takes to get back on top.

Fach of these three zones have their own tech and their OKM PRONICTS. They are different Products.

Thus if you short circuit Intelligence just as a support of PP or Legal, the hattles will be very dicay indeed.

#### NEWNESS

Intelligence exposed is no longer under cover or clandestine.

PP most frequently exposes Intelligence. Legal has often done so.

Thus Intelligence always requires newness of approach. It is standard in its lines and actions. But must be bright and new in its ideas to carry something off.

### BACK-UP

PP is a back-up, not an exposure of Intelligence.

A typical Intelligence action is to turn over some exact at the push forward an Intelligence objective. Or to souash an enemy release.

# IKFOPMATION

Whoever repards Intelligence solely as "Information Gathering" has not moved with the times.

The Japanese disturbed all this with the Intelligence creation of "incidents" then exploited by PP.

The Pussians use this (from the Japs) continually.

The "incident" brought about behind the scenes is then ritilessly exploited by PP.

To reverse this PP then Intelligence, is out of sequence

Fith knowledge, incident and technique, Intelligence properly causes first in any sequence of events.

# SITUATION:

After months of successful intelligence prediction and actions surrounding Flynn, we now have no lines in on him and he is able to launch successful and unpredicted actions on us.

## STATS:

"onths of BI actions to provide prediction and a "turned" (from Flynn's camp) disaffected (Silvana) back-fired and stalled by uncoordinated releases of info to the press in LV (which she then Peed) and unevaluated BI/Legal missions "to get the full data" from her which scared her atty off from coming forth with the data.

2 weeks of good entheta on Flynn and the CK conspirators based on the proper exposure of their violations of the Sunshine Law.

Mov. financial threat to the C of S looming in CK with Flynn moving forward in this arena with an anti - C of S tax plan which is flanked by local media conspirators.

Four weeks of little prediction and lessened obsactivity with BI staff in Bar and I'S tied up with Legal flanking actions.

An additional vector of attack on Flynn (Catherine Taraha) being wasted by untimely notification of her that the C of S was interested in her complaint (she hates the C of S more than she hates Flynn) and this is now slowed.

Comprehensive strategy based on senior advises stalled and incomplete while the opnosition is reversing the vector.

PATA:

The turning of Silvana Garritano to want to get out of the LVS class action suit was the result of a good BI on. When she started to surface this was reported all the way up the lines with much enthusiasm. A plan to get her before the Judge in the LVE suit and get the data on record was formulated and a mission fired to do this. It immediately hugged on the fact that Flynn was still the atty of record and she would have to get a new atty - this obvious fact was not though through before the mission fired. What resulted was that Silvana's new atty AND OURS promotely departed from the scene leaving no resources there to actually handle petting her on record.

COPPECT TAPGET

RI BSM KEUS RI OPS

OFFITTED EVALUATION PES CONTIAND

OMITTED ESTIMATE

pe I lis

# ALTERED STOWENCE

PFS COPPAND

Another product that came up on the lines from RI Rsn was that Catherine Taraha, the mother of Pd Taraha had herself filed a har complaint against Flynn with the "ass Roard of Bar Overseers and the Supreme Judicial Court in "assachusetts. When this was found on RI lines in Rsn, actions had been started to get a Bar complaint filed on Flynn and this was seen as an additionally resource. AZR missionaires had our atty and PP Bsn call Taraha's atty in an attempt to get the data, but the net result of that was that Taraha was uncoorperative and actually turned out to hate the Church more than she hated Flynn and to date hasn't moved as a resource in this battle. The taking of her off of RI lines, in essence, wasted her as a resource.

OMITTED ESTIMATE

AZR MSKPS BI BSK

ALTERED SECUENCE

A 2B MSNPS

אייוד חקחחא

AZB "SNPS

Poviewing these wasted products shows that in the case of Silvana, the original "glowing report" (faulty intelligence) on her had caused a flurry high on the org hoard with the OC and the importance of acting on that report to get her data overtly on the record was greatly intensified to the point that it seemed the only strategy at that time. When the Everflash mission vent and found the scene completely different than was originally rut forward in the isolated intell renort (ie. Silvana had Flynn as her atty and wasn't that willing to go overt with her data), what the Fverflash "sn I/C did was moch up a follow-un strategy with atty l'arvey Sliverplate hased on the data on the scene which included filing a Rar corplaint, getting data to the Pass AG, both of which, by necessity, closed down the predictive "d" line in Bsn as a necessary element to get some product out of the scere. Similarly, in the case of C. Taraha there was an effort to get her data as it was proof of the fact that FAMON and Flynn were one in the same and that there was overt evidence of this and a complaint from a 3rd Party. Factually, reviewing this, the release of the FATTO data in the Bar complaint was slightly pre-mature as we still hadn't gotten evidence of his solicitation of this plan and this investigation is still ongoing though now harder to prove as Flynn is tipped off to the fact that we're on to it, making documentation ruch more difficult.

CMITTED ESTIMATE

NEUS BI OPS

OMITTED EVALUATION

PES COMMAND

KBUNG SULLE

EVEPPLASH MSK I/C ATTY SILVEPGLATE

ALTFORD SEQUENCE

AZE MSNES

Compare the above to the successful action in CK at this time where we did the expose of the Flyrn payment of \$4950 from the CK City Commission. In this action, RI got the data and then "PF found it out" noisily by looking at the books of the CK City Commission. This was run successfully in the press for 2 weeks without exposing intell.

EVENTS IN CORPECT SPOUENCE

PES US PP CM

COPPECT PELATIVE IMPOPTANCE

PES US PES US PECK

Looking back over the successful actions that were occurring prior to the flubs in Roston we find that AG I Ban is starting to look at who is behind Flynn (based on a special bank) and uncovers the fascinating similarity is found in the body of the original LVS complaint by Flynn and an article written by ARM payor Pr. John Clark. As a result of this further investigation and obs were done on Clark. What is found were clandestine meetings of APM ers and connections with the Pochefellars, etc. This shows that standard intell actions were proceeding (in early August 81).

CORRECT TARGET

BI BSN NEUS BI OPS DG I US

EVENTS IN CORPECT SECVENCE

RI RSK KEUS RI OPS DG I US - 6 -

# CORRECT PELATIVE IMPORTANCE

RI RSN NEI'S BI OPS NG I I'S

Then what occurs is shortly thereafter, we find BI Rsn and RI WS in a complete flurry, ferrying docs backwards and forwards between LA and Rsn in an effort to satisfy a demand from Legal for documentation that could be used against Flynn. This demand came from the Legal Flynn Handling Program, issued 24 July 81 which was to get the documents analyzed for potential use in IP 2, specifically looking for the governmental connections. Note: This program also had targetting to get FA\*CO exposed; however, the means for doing this were poing to be through specific discovery actions in the LVS Class Action suit - the program targets for this discovery were never done.

ALTEPED IMPOPTANCE

RI RSN NEUS. RI OPS DG I US

COPPECT PELATIVE IMPOPTANCE

LEGAL US

CHITTED COMPLIANCE

LEGAL US

Looking into this non-compliance and what was occurring with this Flynn handling program we find that it was revised on 20 August 81. This revision hasically revolved around the fact that the Bar complaint filed on Flynn would be the entire resolution of him and that with this he would be off the cases around the country. This program, however, failed to mention that there would be some time prior to this involved even after the complaint was filed (20 days in which Flynn had to answer the complaint). This program basically dropped everything to the point of the irreducible minimum of actions (from the senior strategy on damages) and had the bar complaint handling everything. Additionally within the program there were handling targets on the Peader's Pigest, etc. The programme was done by PG L US and PFS US.

O'ITTED STRATEGY

PES 115

ALTERED IMPOPTANCE

PES US

- 7 -

# ADDED INAPPLICABLE DATA

PES US PG L US

Looking into how the strategy had dronned to the irreducible minimum revolving around the Par complaint what comes to light is the actions of the Everflash Mission. What occurred on this mission was that the original 'Ms didn't match the existing scene and instead of recalling the mission, the mission one kept on nushing for the same product on Silvana. What the Everflash Vission I/C did as a solution to this was to drop his missionaire hat and put on his CAL hat in the field and starts mocking un and implementing new strategy"to get Flynn". This is based soley on his inability to get his original MOs done. To do this he requests a "strategy" solution from the atty which includes the Bar complaint and the "ass AG filing, etc. Once this decision was made and Oked by Everflash Wan I/C, the atty who had originated this plan went on leave for 2 veeks and turned over his hat to his nartner (Gertner) who was ill-briefed by Silverglate. Gertner went shead with the preparations on the Bar complaint, but procrastinated on its filing as she wanted Silverglate's review of it and hased on the fact that her intelligence perception was that Judge Garrity was going to come down with a good 1st Amendment ruling shortly in the LVS suit. What occurred at US level was that once the data was on hand that Flynn would be completely handled with the Bar complaint (faulty with added time), all executive attention went on the filing of the Bar complaint and the possibility that Garrity would rule (faulty). This has introverted PI, PP, Legal and Command into an area they cannot directly effect and forces them into a time frame dictated by the Rar and the court and has taken the attention off the rest of the strategy.

PRONG TAPGET

EVRFLSH VSK OPS (PFS)

OMITTED FYALISATION

EVERILSH VSK OPS (PFS)

ALTEPED SECUENCE

EVERFLSH PSK OPS (PFS)

KPOKG SOUPCE

EVEPPLSH MSN I/C (CAL)
ATTY SILVEPOLATE

MITTER ATTY

EVERFLSH YSN I/C (CAL)

### FALSEHOOD

ATTY GERTNER

KPONG SOUPCE

ATTY GERTNER

INCOPRECTLY INCLUDED ABERRATED STABLE DATIF (BAR COMPLAINT)

COMMAND
RL US
PP US
LFGAL US
EVEPFLSH MSN I/C
AZB MSN I/C
ATTY GEPTNEP
ATTY SILVEPGLATE

# יאַזאוסק-דיוח פחואיי:

Omitteds followed by incorrectly included.

# YLAMIN MIN:

Previous on-source strat planning has been degraded down to the irreducible minimum "one shot solution" (Rar complaint on Flynn) which is itself based on faulty data that it would handle totally.

### ETHICS MIY:

Megligence of duty.

THO:

PES US

INFAL SCENE: US GO calm, confident and effective in all Eureaux handling the damages scene and operating off of on-source strategy flarked by sumerh intelligence which enables the damages scene to be turned around.

## HANDLING:

Pesources: Brilliant senior advices that form the hub of OUR STRATEGY.

The tech of correction.

Mission tech.

An Action Bureau

Civil Rights atty and strategian Panny Sheehan, after clean un of our rast mis-bandlings of him.

The MAC Units.

A Vanagement Bureau

BI Bsn.

Artie Waren - a trained PP wissionsire. PI PS CIC

Need: Considerable.

Carefilities:

Excellent in terms of handling Flynn and damages conspirators based on good strategy, resources and plenty of ammo.

Pright Idea:

Fully implement and action all aspects of our extant strategy and include in this a "Juggernaut" civil rights suit filed in the same court as the LVS suit which becomes the major vehicle to get complete restraint on Flynn.

I'se Intell to find MIO is behind Flynn.

Wise GO RLACK PP to handle Flynn as a Black Propagandist - survey to find out what he is (eg. extortionist) and never again refer to him as an atty only as a - reclassify him.

## Plan:

- 1. Fire a PP mission, fully briefed on all RI, Legal data to follow up on the criminal complaints we have made and which have not been actioned. The mission will poup the org hoard in each of the agencies if there is no cooperation. Additionally, the mission will pick out and get the message and details of the complaint to I new publics (eg. CLs and groups that would find the actions of Flynn/Cooper repugnant) and get these publics to bring pressure on the agencies if they don't act and flank them if they do. The mission will bring the local PP of the area with them and will 55% him/her to follow the whole thing through and expand upon it.
- 2. In the case of any povernmental refusal to coonerate on the denials or where we know they are withholding, the mission alerts Legal I'S who then follows this up with FOI actions.
- 3. "AT gets atty Panny Sheehan hach on the lines and cleaned up.

  Get him to attend the atty conference in LA rext verbend

  and fully lay out the scene to him. Get Sheehan to

  coordinate with the other attys, get an understanding

  of the current scene and any of the Flyrn docs

  and overt acts and get him to come up with the ideal

  legal solution and vehicle to Flynn and his conspiracy,

  especially in CK. We want restraint.
- 4. Sumport the "AC missions by cutting all Pev-T off their lines and set them flat out on handling all the Flynn weal cases and points of vulnerability. Fvaluate all cases. Fully exploit all avenues available for restraint on Flynn and the other conspirators.
- 5. Get RI actions, investigations and obs on Plynn which take him out from a completely independent line.
- 6. Get a damages special bank done at RI US which finds out MIO is behind Flynn and follows this down for further action.
- 7. MAC to got Flynn prosecuted as a criminal using any

any available resource (eg. Silvana, data from Thieve, him acting falsely as a governmental apent, etc) - don't rely on the bar complaint as the isolated handling.

- 8. Expand the restraint actions on Flynn to the other conspirators, especially Cooper and those in CK.
- 9. Follow through in all arenas to complete PONFS!
- 10. Handle the MIOs of the eval with ethics.

# bbuckin:

O. legal CIC. RI CIC and Mission Preps out together a briefing pach on all apencies and terminals the mission will be contacting, what has been done before, who the terminal is, what his buttons are, what RI data we have on them and the agency etc. This is compiled and the missionaires are briefed on these and take this data with them on the mission.

> VISK PPEPS LFGAL I'S CIC BI US CIC

Of. Get successful missionaires selected for this mission. Possibly Artic Maren and Heber Jertz (from the Christo mission for this as we want maximum impact and them to be able to turn over their actions and hat the area AG PRs.

## DG US

- I. In liaison, Action Aide and PG PP US write a set of Action 'Ms to handle the inactivity on the criminal complaints and governmental denials and pet the products of a) active investigations on consmirators and b) povernmental responses or no responses that can be used. These 'Ms must include the following elements (if 2 missions needed ther do 2):
  - a) Cortact with the following in criminal complaints:
    - Mass AG to mush the Roston Flynn criminal conclaint
    - Justice Department in DC on the Cooper criminal complaint
    - Justice Department in DC on the Christo criminal complaint
    - APSA in Portland on the Christo criminal complaint
    - Justice Perertment in DC for criminal complaint on Heatherton and Cicero IPS in DC on Cohen
  - \*) Contact with the following on governmental denials:
    - IPS
    - FRI
    - Atty Gen or Governor in Florida in re Pussell's actions
    - M1
    - "255 AG
    - Atty Gen Portland
  - c) The obtaining of action on the above in a) and b) or hy-massing up the org board til you get satisfaction. (Notify Legal to file FOI requests in such areas of resistance.)

- d) The isolation of 2 other new publics in each area (above) to whom the issue is taken and who will be outraged with it and do something about it (ie. Make an event out of it eg. take the Cooner videos and tames to the Raptists in CW and the Worsl Wajority in DC, take the Flynn deprogramming complaint to the ethics professors at Harvard and have then make a statement, utilize appropriate OLs who would be outraged by this and get them to go to the media and use their lines and try the issue in the press if the criminal investigatory agencies don't act and flank them appropriately if they do.)
- e) Pove-tail these Ws with the CW Turnaround Wos.
- f) Pattern the MS off of the successful MS that were done to flank the Christo appeal, possibly using the same personnel and others.
- g) Pave the missionaires take the area AG PPs with them and SS8 them on their actions and leave them with a set of actions to get done to discover new PUBLICS and OLs when the mission leaves and arrange that it is a continuing action and new publics are being reached with OUP message, while the investigatory hodies have the heat out on them and are being flanked by public support.

# ACTION AIDF

 Get additional criminal complaints and new publics reached on these issues in other GOs around the country.

### DC PP IIS

J. Keen a tight info line in with MAC I/C, MG PR US, MG I US, MG L US, PES US and MG US for anything that comes up from the mission(s) outlined in \$1 shove so that actions can be followed up on at a US level and Flynn can be tried as impersonating a government official along with his cronies or IP II can be beefed up with the evidence of governmental involvement.

### אפוס אצוי

4. Get FOI requests filed in all governmental apercies where we suspect governmental involvement with these civil conspirators and get this to "AC I/C for inclusion in the IP II suit.

### DG L I'S

5. Exploit in the proper formuland vehicle all findings and evidences from the mission(s) and from other sources, (eg. results of FOI requests, criminal actions on Flynn impersonating a government agent. IP II expansion, etc.).

# MAC I/C

F. KFFP CALW - MAC! Fyaluate all major cases, nolice Pev-t, complete cycles of actions and get wins.

MAC I/C

 Fxmloit all weak Flynn-related cases via discovery actions, tie him um and get him major losses on the record (ie. in Thieves, Stiffler, Raptista, Smith, Vaschel, etc.). 8. Explore and activate all possibilities for restraint on Flynn and his co-conspirators (Logan, Pussell, et al) using any legal vehicle. (The idea being to get simultareous restraint on him from all possible quarters.)

# MAC I/C

 Get Panny Sheehan invited to and closed on coming to the attr briefing next weekend (coming a day shead of time - use Artie "aren as a resource as needed but get him out here).

# MAC I/C CONVENTION I/C

10. Clean him up when he arrives on any broken agreements, financial betrayals, BPC, etc. Brief him separately on the current scene (using Artie if available) and hire him as our civil rights counter-suit expert. XFFP ALL AGPEF\*FNTS KITH HIM and make a working arrangement with him exactly per the senior advices.

# PAC 1/C

11. Using the convention, the data on Flynn's conspiracy and the documents, the overt acts committed in Clearwater in furtherance of that conspiracy and the feedback from the other attys (ie. IP II attys, Silverglate, etc) give Sheehan the problem that we want to have solved which is full restraint on Flynn and his co-conspirators (especially Logan, Runch, Pussell, Cazares, etc) which takes the form of a counter-suit filed in the same court as the LVS suit and gets its product.

### MAC I/C

12. NOTE - VITAL: Should this additional suit he a hurden, get another MAC unit set up solely for this action with a new, hatted resource there so there is no further hurden on the MAC lines, but run this as a priority.

## MAC I/C

13. Not this counter-suit thoroughly propared, completely documented, brutally reviewed and impeccably filed. I'se it for maximum restraint on Flynn and the conspirators. (Should Silvana not have come out on the record prior to this time, have Carhart notified that she will be a party to this suit with other plaintiffs and if he doesn't want this to occur then he had better move with her to get her off LVS and then onto the record - then use this data in the suit and any other criminal arena as amplicable.)

# MAC I/C

14. Get Silvana set down for depo and actually depoed fully utilize the data in civil and criminal actions on Flynn. 15. Ret Pose, the female atty who has FAMCO docs and others who know of the FAMCO docs existence or have them set down for depos in any applicable legal case.

# MAC I/C

16. Continue flat out on all loose ends on the prospectus investigations and get these wrapped up, ideally with the prospectus in hand or an addidavit from the PI in this regard.

# NEI'S BI OPS

17. Pull all loose ends on the personal investigation of Flynn, finding his OLs, the influence of his wife, what he actually did as an IPS atty, who he worked with, etc.

### NEUS BI OPS

18. Get effective and secure obs proposed and executed on Flynn personally with his proun, with his PLs, his vife, his 1D, etc. Continue obs on Clark.

## NEUS BI OPS

19. Get Flynn hadded from a completely senarate line than any of the above.

### NEUS BI OPS

 Fstablish and maintain a prediction line on him for knowledge of his criminal actions and feedback.

### NEUS BI OPS

II. Get a special hank done on the entire damages area which finds the who and the lines behind Flynn.

### INFO CIC

22. Survey and find the real "classification" for Flynn (eg. "extortionist") and see that he is only referred to as this and never an "atty" egain.

### DC PP IIS

 Obtain full restraint on Flynn in all arenas - RI. PP and Legal.

> PG US ALL CONCEPNED

24. Get the results of the special bank followed up on and handlings done.

DG I US

25. Pide these actions to complete dones and debug as necessary on a priority basis. Get it through to EP.

שלו של

26. Get the MMs of this eval handled for their negligence on proper ethics gradient for each.

> DG SB US OC ESTO

EVALUATOR TAPORTS:

**FYALI!ATOP**